

REQUEST FOR PROPOSALS

RFP #2023-12

HEAT EXCHANGE (HX) BUILDING/GEOTHERMAL SYSTEMS RENOVATION CONSTRUCTION MANAGER/GENERAL CONTRACTOR (CM/GC) SERVICES

ISSUE DATE: November 27, 2023

CLOSING DATE: January 16, 2024

CLOSING TIME: 1:00 P.M., Pacific Time (PT)

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OREGON INSTITUTE OF TECHNOLOGY REQUEST FOR PROPOSALS

RFP #2023-12 Heat Exchange (HX) Building/Geothermal Systems Renovation Construction Manager/General Contractor (CM/GC) Services

I. INTRODUCTION

Oregon Institute of Technology ("Oregon Tech") is seeking proposals from firms interested in providing Construction Manager/General Contractor ("CM/GC") services to Oregon Tech by submitting a response to this Request for Proposals ("RFP") for the Heat Exchange ("HX") Building/Geothermal Systems Renovation described below (the "Project").

The attached "Sample CM/GC Contract" contains contract terms and conditions applicable to the work and will form the basis of the final CM/GC contract.

The Oregon Bureau of Labor and Industries Prevailing Wage Rates applicable to this Project will be identified at the time the initial set of construction specifications are made available and are incorporated into the CM/GCs sub-bidding efforts for the first Early Work Amendment, or, if no Early Work Amendment occurs, then at the time of the Guaranteed Maximum Price ("GMP") Amendment. Those rates will then apply throughout the Project.

All proposers should be registered and licensed with the Oregon Construction Contractors Board and have on file with the Construction Contractors Board the required public works bond prior to submitting proposals. Failure to be licensed and have the bond in place will be sufficient cause to reject proposals as non-responsive.

When selected, the CM/GC firm will be a part of a team composed of Oregon Tech, the architect, and other Project consultants through the completion of the Project. The CM/GC firm will be skilled in construction, developing schedules, preparing construction estimates, performing value engineering, analyzing the constructability of alternative designs, studying labor conditions, understanding construction methods and techniques, selecting subcontractors, coordinating gift-in-kind work and materials, coordinating construction processes, managing construction activities in an occupied building, and be capable of providing assistance to Oregon Tech in procuring long lead equipment and materials. The CM/GC will be expected to communicate the construction-related aspects of the Project to all team members throughout the design and construction phases. In addition, the CM/GC will be familiar with the local labor and sub-contracting market and be capable of working and contracting directly with sub-contractors to generate viable pricing.

Oregon Tech will require the successful CM/GC to comply with Oregon Tech Standards, policies, rules and procedures requiring good faith efforts in subcontracting with emerging small businesses, and minority and women owned businesses in the Project.

Compensation will be based upon certain fees and reimbursable costs, as set forth in the Sample CM/GC Contract attached, including use of a GMP and the form of GMP Amendment included with the Sample CM/GC Contract. The successful CM/GC will provide "**Preconstruction Services**." Preconstruction Services include, but are not necessarily limited to, design feasibility, constructability reviews, value engineering, cost estimating, development of phasing and development of the GMP. Related contracting provisions, which will serve as the basis for the final agreement, are contained in Exhibits A through I, as detailed in Part XVIII of this RFP entitled "**Enclosures**."

The sample contract may contain certain notes or alternative provisions. Those alternative provisions will be included at the sole discretion of Oregon Tech. Oregon Tech will use the February 1, 2017 Oregon Tech General Conditions for Public Improvement Contracts (the "Oregon Tech General Conditions") as the basis for the final agreement. The Oregon Tech General Conditions, and the Supplemental General

Conditions contained in the Enclosures, shall apply to the work of all subcontractors and to the work of the CM/GC to the extent that they do not conflict with the CM/GC Contract.

If Oregon Tech is unable to successfully agree upon a GMP or contract terms or conditions for the Project with the highest ranked proposer, Oregon Tech may terminate discussions and enter into discussions with the next highest ranked proposer. If for any reason the parties are not able to reach agreement on a GMP, Oregon Tech will be entitled to obtain services from any other source available to it under the relevant contracting laws, Oregon Tech Standards and policies, including negotiating with the next highest ranked proposer to enter into a CM/GC Contract specifying a mutually agreed upon GMP.

If Oregon Tech chooses not to continue the CM/GC Contract beyond the completion of Preconstruction Services, the CM/GC's compensation will be limited to the costs of the Preconstruction Services, not exceeding the maximum <u>not-to-exceed</u> fee stated in the Contract.

The prospective CM/GC should note that Oregon Tech will also require as a part of CM/GC Preconstruction Services a full description of items that will be contained in the proposed GMP and the activities that make up the proposed GMP. After preparation, a complete copy of the GMP estimate will be provided to Oregon Tech.

Oregon Tech will monitor the competitive processes used to award subcontracts by the CM/GC in accordance with the Sample CM/GC Contract. The following minimum requirements will be used:

- a. The CM/GC will solicit sealed bids or quotes from subcontractors in a manner consistent with industry practice and make award decisions based on cost or, if not cost, on another identified alternative competitive basis as approved in advance by Oregon Tech. When there are single fabricators of materials or special packaging requirements for subcontractor work other than low price, advance approval of the alternative selection criteria by Oregon Tech will be required.
- b. The CM/GC will use its best efforts to obtain at least three bids or quotes for the particular work to be subcontracted. Oregon Tech may make exceptions to this practice in advance of the procurement.
- c. The CM/GC shall <u>structure</u> subcontractor and supplier bid packages to <u>maximize</u> participation by M/W/ESB businesses.
- **d.** The solicitation of subcontractors shall be made pursuant to **Article 11** in the Sample CM/GC Contract.

II. PROJECT DESCRIPTION

The project scope includes renovation the Heat Exchange (HX) Building and related geothermal/electrical systems per the following:

HX Building - Scope:

- Construct building addition on east side for electrical room.
- Prep and paint building exterior and interior (block masonry)
- New membrane roof
- New coiling rollup door
- New man door
- New powered ventilation and exhaust louvers.
- New LED interior/exterior lighting

HX Building Geothermal/Electrical Systems - Scope:

• Replace piping and valves.

- Replace older well pump VFDs.
- Re-pipe existing Crystal Terrace supply pump and spare pump for lead/lag operation.
- Replace system strainer.
- Reconfigure piping to accommodate future geo power generation modules.
- Include bypass for electrical redundancy; coordinate with utility as needed / new feeders to well houses / evaluate and or design VFD's to well houses / upgrade controls and conduits to well houses.
- Bypass, and servings switches as part of the consolidation.
- Provide new supply lines from Well 5 and Well 6 to new storage tank.
- Provide bypass connection valve and piping from Well 7 to large geo powerplant building supply line to new storage tank.
- Provide connection piping from large power plant return to new storage tank.

Construction may begin on or around February 1, 2024 and must be complete by August 2025.

III. DESIGN TEAM

Anderson Engineering & Surveying, Inc. has been selected as the Project Engineer.

IV. BUDGET

The construction budget for this Project is currently estimated to be One Million Seven Hundred Fifty Thousand and 00/100 Dollars (\$1,750,000.00). This budget will include all materials and labor costs, a design estimating contingency, escalation, the CM/GC fee, general conditions costs, limited CM/GC reimbursable expenses, payment and performance bonds and the CM/GC contingency.

V. SELECTION PROCEDURE AND TIMETABLE

A mandatory pre-proposal site visit/walk-through will be held on **December 14, 2023, at 1:00 PM – 2:00 P.M. Pacific Time.** Please meet in Conference Room 250 of the Center for Excellence in Engineering and Technology (CEET) on Oregon Tech's Klamath Falls, Oregon campus located at 3201 Campus Drive, Klamath Falls, Oregon. A representative of each proposer's firm is required to attend. The pre-proposal site visit will be the proposers' main opportunity to discuss the Project with Oregon Tech. Proposals will not be accepted from proposers who have not had a representative attend the mandatory pre-proposal site visit/walk through.

Beginning with responses to this RFP, the selection procedure will be used to evaluate the capabilities of interested CM/GC firms to provide CM/GC services to Oregon Tech for the Project. The responses to this RFP will be evaluated by the selection committee, which will be comprised of representatives from Oregon Tech. Interviews of short-listed finalists and further investigation of references will occur following the receipt and review of the proposals.

Oregon Institute of Technology's Office of Procurement and Contract Services will make the award and present the agreement to the selected CM/GC firm for its signature.

Selection timetable is approximately as follows:

RFP Issue Date November 27, 2023

Deadline for Protest of Specifications December 5, 2023 (5:00 P.M., PT)

All Clarifying Questions Due December 19, 2023 (5:00 P.M., PT)

Mandatory Pre-Proposal Conference December 14, 2023 (1:00 P.M., PT)

Closing Date (Proposals Due) January 16, 2024 (1:00 P.M., PT)

Deadline for Protest of Award Seven (7) calendar days after date

on Notice of Award letter

Anticipated Contract Begin Date On or around February 1, 2024

VI. INSTRUCTIONS TO PROPOSERS; SUBMISSION FORMAT

The complete proposal (including all attachments) must be emailed and must be electronically received by 1:00 P.M. Pacific Time on January 16, 2024, in accordance with Section X (Submission) below.

The following outlines the required RFP submission format:

- 1. The proposal should be on standard size (8½" x 11") paper, using generally accessible word processing and document formats conducive to cut-and-paste transfer of information to contracts or other summary documents. Digital MSOffice Suite and Adobe Acrobat documents are preferred. The basic text information of the response should be presented in standard business font size, and reasonable (no less than one-inch) margins.
- 2. Proposers should structure responses as outlined in this RFP. Proposals should be prepared so that responses are presented in the same order as the evaluation criteria. Pages should be numbered consecutively. Your response should follow the format outlined below and be signed by an officer of your firm with the authority to commit the firm. Make sure to include contact information including email for communication purposes.

Please note that throughout this procurement, Oregon Tech will not accept responses or queries that require Oregon Tech to pay the cost of production or delivery.

File Size Limit

Proposer's submission may not exceed <u>25 MB</u> in file size. This limit cannot be increased, and files of larger size will not be accepted.

VII. RESPONSE REQUIREMENTS/EVALUATION CRITERIA

The following questions constitute the evaluation criteria for the selection committee to score responses. Please respond to each criterion in numerical order. For ease in scoring the responses, please provide tabs keyed to each of the following criteria numbers. Indicate in writing the following information about your firm's ability and desire to perform this work.

1. Firm Background

Provide a brief description of your firm, your firm's history, and your firm's business philosophy including the fundamentals that you believe have been key to your success. Include your firm's business management organizational chart (as distinguished from a proposed organizational chart specific to this Project). List the major projects (>\$10M) currently under contract with your firm, your personnel for those projects if the personnel are also proposed for this Project, and the stage of completion for those projects if they include firm personnel proposed for this Project. (Weight 10)

2. Key Personnel

Identify the personnel in your firm assigned to this Project. Provide concise descriptions of their experience that you believe will be relevant to this Project. Oregon Tech is particularly interested in experience relative to large athletics complexes at universities or institutional projects with similar

challenges, including being occupied during renovation. Use specific examples, including the role of your key proposed personnel on past projects and explain their responsibilities for this Project. Describe each key person's knowledge of regional/local subcontractors/material suppliers, and how this knowledge will be beneficial to Oregon Tech this Project. For all proposed personnel, identify the length of their employment with your firm, their responsibilities proposed for this Project, and their primary office location during the preconstruction and construction phases of the Project. Indicate the percentage of individual personnel time commitment for this Project during the preconstruction and construction phases. Include your proposed management organization chart for the Project. (Weight: 20)

3. Pacific Northwest Experience

Describe your firm's experience working with higher education, corporate, or other institutional clients in the Pacific Northwest. Include information about the physical scale, construction type, building use(s), construction budget projection versus actual, and project schedule durations from preconstruction to final completion. (Weight: 10)

4. CM/GC Role

Describe your firm's relevant experience with construction management at risk work, including your firm's relevant experience with public CM/GC. Describe how your firm will provide construction management expertise and leadership for the Owner and the Owner's design team. (Weight: 15)

5. Cost Control/Risk Management Methods

Describe your firm's methodology and experience with preconstruction services, including value engineering, cost planning, and constructability analyses, and cost and constructability risk management and risk mitigation evaluations/analyses. Identify successful experiences or unique services you offer in these areas. Describe how your firm will work with the design team to successfully implement these processes concurrently and throughout the schematic design, design development, and construction document phases of construction document preparation. Describe in detail how your firm will manage and communicate ongoing regular construction costs and budget status with the Owner and the Owner's design team. Describe in detail your processes to develop a GMP budget, and the specific project controls you will employ to control costs during construction.

Understanding that success is only possible if the Project can be successfully completed with the capital resources available and must be available for use at the beginning of the 2016 football season, describe the techniques your firm will use to manage your costs and those costs which are the result of the design development work provided by the Owner's design team. Also describe techniques your firm will use to manage the construction and construction schedule, knowing the building will be in use, including 6 home games during the 2015 football season, throughout the construction. (Weight: 25)

6. Project Management

Describe your firm's processes for managing this Project including how you will manage construction teams in order to ensure that the Project is completed safely, on schedule and within the contract budget and with the high quality expected by Oregon Tech. Provide a description of your processes for managing changes in construction, including your proposed methods that will mitigate construction change orders and construction claims.

Describe your firm's approach to the management and administration of on-site construction activities for this Project. Include a site plan or diagram depicting your approach. Address mobilization, construction staging, site access, vehicular circulation, pedestrian circulation, noise, material storage, onsite offices, trash/recycling, security, temporary toilet facilities and utilities and other related factors. Also, describe how your firm will work on the Oregon Tech campus to mitigate construction delivery, and construction activities on our students, faculty, staff, and visitors. (Weight: 25)

7. Workforce Diversity Plan

Provide a description and identification of Minority Business Enterprise (MBE), Women Business Enterprise (WBE) or Emerging Small Business (ESB) certifications for your firm and a description of your nondiscrimination practices. Provide historical information on MBE, WBE or ESB Joint Ventures, subcontracting or mentoring plan, and utilization history for projects completed by your firm within the past three (3) years.

Provide a narrative description of your current workforce diversity program/plan, and the plan for obtaining subcontracting, consulting, and supplier diversity for this Project. Include a description of the outreach program or plan, including a schedule of events and specific steps that will be taken to maximize broad based and inclusive participation and the plan to provide mentoring, technical or other business development services to subcontractors needing or requesting such services.

The CM/GC will perform the Work and the CM/GC Contract with respect to diversity according to the means and methods described in the workforce plan described in the proposal, unless changes are requested and approved in writing in advance by Oregon Tech or are required by applicable laws, ordinances, codes, regulations, rules or standards. (Weight: 10)

8. Work Plan/Schedule

Describe your firm's planning, scheduling, phasing, and project monitoring skills and processes, including how the Project schedule will be monitored and time optimized for this Project. Describe your firm's planned approach to the procurement and construction for this Project. Include a one page (30-40 activities) proposed Project schedule indicating procurement, mobilization, construction, and occupancy activities which will achieve the August 2016 opening date. Identify various bid packages or pre-purchase packages that might be required in order to accomplish the proposed schedule. (Weight: 20)

9. Safety

Provide the following safety information relative to Oregon or Pacific Northwest work experience. If you are a division of a larger corporation doing business outside the Pacific Northwest, your response should reflect only Pacific Northwest or Oregon experience.

- a) Experience Modification Rate (EMR) for each of the last five years.
- b) Lost Time and Recordable Incident Rates for each of the last five years.
- c) OSHA fines for each of the last five years (including any fines initially imposed, but later rescinded). Include a brief summary and amount of each fine.
- d) Your corporate safety philosophy and approach including a description of how this philosophy is implemented from senior management to all building trades workers. (Weight: 10)

10. CM/GC Fee

Provide your firm's CM/GC Fee as a percentage of the Estimated Cost of the Work for this Project.

This fee shall cover, at a minimum, the Construction Management elements and Costs Excluded from Cost of the Work, as specified in the CM/GC Contract and specifically identified in the Direct Costs/ General Conditions Work Costs Matrix at Exhibit D ("Matrix"). Items identified in the Matrix as applicable to the CM/GC Fee shall not be reimbursed as General Conditions Work ("GC Work"). GC Work means (i) that portion of the Work required to support construction operations that is not included within overhead or general expense but is specifically identified as GC Work as identified in the Matrix, and (ii) any other specific categories of Work approved in writing by Oregon Tech as forming a part of the GC Work. See the attached Sample CM/GC Contract for details.

The Matrix is included in the RFP as guidance to proposers in developing the CM/GC Fee and understanding which items will be considered a direct cost of the work or GC Work costs and which items are not reimbursable, but which will be recovered through the CM/GC Fee. After contract award and prior

to construction work being performed under the first Early Work Amendment or the GMP Amendment, as applicable, the maximum not-to-exceed amount for General Conditions Work items for the Project will be established and set forth in the applicable amendment.

Provide a separate fee proposal for Preconstruction Services on a time and materials cost reimbursement basis up to a maximum not-to-exceed amount. (Weight: 10)

12. References

Provide current contact information for references for each of the key personnel you propose for this Project. The references should represent at least one of each of the following: owners, subcontractors, and architects. These references should relate to projects of a size, scope and/or complexity comparable to this Project. The references identified should have had direct contact with your team member.

In addition, please provide current contact information for three owners, three sub-consultants, and three contractors to be used as references for your firm for this Project. Please verify that the individuals identified have had direct contact with the referenced project. Please do not include references from any firms or individuals included in your team for this Project.

Oregon Tech may check with these references or other references associated with past work of your firm. (Weight: 0)

VIII.PROPOSAL EVALUATION

Proposals will be evaluated for completeness and compliance with this RFP. Proposals considered complete will be evaluated to determine if they comply with the administrative, contractual, and technical requirements of the RFP. If the proposal is unclear, proposers may be asked to provide written clarification. Proposals that do not specifically address the scope of work or do not include the complete proposal content may be rejected.

Proposals will be evaluated by a committee consisting of representatives from Oregon Tech. Oregon Tech reserves the right to modify the evaluation committee make-up in its sole discretion. The committee's recommendations will be forwarded to the Vice President for Finance and Administration, or designee, for final approval.

IX. FINANCIAL RESPONSIBILITY

Oregon Tech reserves the right to investigate and evaluate, at any time prior to award and execution of the contract, the submitting firm's financial responsibility to perform the anticipated contract. Submission of a signed response will constitute approval for Oregon Tech to obtain any credit report information Oregon Tech deems necessary to conduct the evaluation. Oregon Tech will notify the firms, in writing, of any other documentation required, which may include, but need not be limited to: recent profit-and-loss history; current balance statements; assets-to-liabilities ratio, including number and amount of secured versus unsecured creditor claims; availability of short and long-term financing; bonding capacity and credit information. Failure to promptly provide this information may result in rejection of the submission.

Oregon Tech may postpone the award or execution of a contract or selection of finalists in order to complete its investigation and evaluation. Failure of a firm to demonstrate financial responsibility may render it non-responsible and constitute grounds for response rejection.

Proposals will be evaluated based on the following criteria and questions outlined in this RFP:

X. SUBMISSION

The complete proposal (including all attachments) must be emailed and must be electronically received by 1:00 P.M. Pacific Time on January 16, 2024. Email subject line must be "Response to RFP #2023-12." Proposers <u>must</u> telephone and confirm electronic receipt of the complete emailed document(s) with the Procurement and Contract Services Office before the above time and date deadline. Proposals delayed or lost by email system filtering or failures may be considered at Oregon Tech' sole discretion.

It is the responsibility of the Proposer to ensure that proposals arrive by the closing date and time. **NO LATE PROPOSALS WILL BE ACCEPTED.** Proposals may not be submitted by telephone or fax. Proposals must be e-mailed to:

Email: Purchasing@oit.edu

Proposals will be publicly opened by a designee in the Procurement and Contract Services Office on the Closing Date.

XI. QUESTIONS

The Facilities Department of Oregon Tech is the Issuing Office and is the sole point of contact for clarifications regarding technical specifications in this RFP. The Oregon Tech Procurement and Contract Services Office is the sole point of contact regarding the RFP process. All correspondence pertaining to these two matters should be appropriately addressed to the contact persons below:

Content and Technical Specifications

Thom Darrah, Director of Facilities Management

Telephone: (541) 885-1661 Email: Thom.Darrah@oit.edu

RFP Process Questions:

Vivian Chen, J.D., Director of Procurement, Contracts, and Risk

Telephone: (503) 821-1266 Email: <u>Vivian.Chen@oit.edu</u>

XII. SOLICITATION PROTESTS

Protests must be in accordance with Oregon Tech Policy Section 580-061-0145. Protests of Specifications must be received in writing on or before 5:00 P.M., PT, on the date indicated in the Schedule of Events, or within seven (7) business days of issuance of any addendum, at the Procurement and Contract Services email address as listed in the Contact Information section of the RFP. Protests may not be faxed. Protests of the RFP specifications must include the reason for the protest and any proposed changes to the requirements.

XIII. CHANGE OR MODIFICATION

Any change or modification to the specifications or the procurement process will be in the form of an addendum to the RFP and will be made available to all firms by publication on the Public University Procurement web site (https://www2.wou.edu/nora/orpu.bid.home). It is the responsibility of each firm to visit the website and download any addenda to this RFP. No information received in any manner different than as described herein shall serve to change the RFP in any way, regardless of the source of the information.

XIV. SELECTION PROTESTS

Oregon Tech will name the apparent successful Proposer in a "Notice of Intent to Award" letter. Identification of the apparent successful Proposer is procedural only and creates no right in the named

Proposer to award of the contract. Competing Proposers will be notified in writing of the selection of the apparent successful Proposer(s) and shall be given seven (7) calendar days from the date on the "Notice of Intent to Award" letter to review the file and evaluation report at the Procurement and Contract Services Office and file a written protest of award, pursuant to Oregon Tech Policy Section 580-061-0145. Any award protest must be in writing and must be delivered by email to the address for the Procurement and Contract Services Office as listed in the Contact Information section of the RFP.

Oregon Tech will consider any protests received and:

- (A) reject all protests and proceed with final evaluation of, and any allowed contract language negotiation with, the apparent successful Proposer and, pending the satisfactory outcome of this final evaluation and negotiation, enter into a contract with the named Proposer; OR
- (B) sustain a meritorious protest(s) and reject the apparent successful Proposer as nonresponsive, if such Proposer is unable to demonstrate that its proposal complied with all material requirements of the solicitation and Oregon public procurement law; thereafter, Oregon Tech may name a new apparent successful Proposer; OR
- (C) reject all proposals and cancel the procurement.

The Oregon Tech Vice President for Finance and Administration or designee will timely respond to the protest after receipt. This decision shall be final.

XV. PROPRIETARY INFORMATION

Proposals are deemed confidential until the "Notice of Intent to Award" letter is issued. This RFP and one copy of each proposal received in response to it, together with copies of all documents pertaining to the award of a contract, will be kept and made a part of a file or record which will be open to public inspection. If a proposal contains any information that is considered a TRADE SECRET UNDER ORS 192.501(2), SUCH INFORMATION MUST BE LISTED ON A SEPARATE SHEET CAPABLE OF SEPARATION FROM THE REMAINING PROPOSAL AND MUST BE CLEARLY MARKED WITH THE FOLLOWING LEGEND:

"This information constitutes a trade secret under ORS 192.501(2), and shall not be disclosed except in accordance with the Oregon Public Records Law, ORS Chapter 192."

The Oregon Public Records Law exempts from disclosure only bona fide trade secrets, and the exemption from disclosure applies only "unless the public interest requires disclosure in the particular instance." ORS 192.500(1). Therefore, non-disclosure of documents or any portion of a document submitted as part of a proposal may depend upon official or judicial determinations made pursuant to the Public Records Law.

XVI. PROJECT TERMINATION

Oregon Tech is seeking to award a contract to a CM/GC for the preconstruction and all construction phases of the Project; however, Oregon Tech reserves the right to terminate the Project or contract during any phase in the Project.

XVII. CERTIFICATION OF NONDISCRIMINATION AND COMPLIANCE WITH TAX LAWS

By submission of the proposal, the undersigned hereby certifies under penalty of perjury that the undersigned is authorized to act on behalf of CM/GC, that CM/GC, as part of its proposal, has not discriminated against minority, women or emerging small business enterprises in obtaining any required subcontracts, and that CM/GC is, to the best of the undersigned's knowledge, not in violation of any Oregon Tax Laws. For purposes of this certification, "Oregon Tax Laws" means a state tax imposed by ORS 320.005 to 320.150

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and 403.200 to 403.250, ORS chapters 118, 314, 316, 317, 318, 321 and 323; the elderly rental assistance program under ORS 310.630 to 310.706; and local taxes administered by the Department of Revenue under ORS 305.620.

XVIII. ENCLOSURES

Sample CM/GC Agreement Form

Exhibit A – Oregon Tech General Conditions

Exhibit B – Form of GMP Amendment

Exhibit C – Supplemental General Conditions

Exhibit D – Direct Costs/General Conditions Work Costs Matrix

Exhibit E – Sample Performance Bond

Exhibit F – Sample Payment Bond

Exhibit G – Sample Bid Bond

Exhibit H – Reimbursable Travel and Per Diem Expenses

Exhibit I – Early Work Amendment

END OF RFP